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A. GENERAL COMMENT.

Without knowing anything about the S.A.G.3., its organisation, or how it functions, as a principle some such group for controlling our dictators from within the United Party (The Conservation Of Democracy Group?) would seem to be the best way of trying to right the many U.P. wrongs existing at present, rather than start a new Party at this particular juncture. Should such a Group get really organised, widespread & effective, if it were then able to get no satisfaction over its requests from within the U.P., it could always transform itself into a new Party (Democratic Party?) at a later date when it had got some power behind it. Once it is powerful & effective, it will soon find a section of the Press sympathetic. But it must prove itself & show it is going to carry some weight first before it can expect any support from the existing Press.

But to be effective such a Group must never be still, but must always be on the move & spreading from town to town &, once the Transvaal Province is organised & a going concern, Province to Province, getting its numbers increased daily for, without numbers to back its leaders, & by numbers I mean the rank & file members of the United Party throughout the country, nothing effective can be done by those leaders.

B. LEADERSHIP.

The start of such a Group can only take place from amongst a few people of initiative & ability from whom can be chosen its initial leaders; those leaders would form the Transvaal Head Committee & should be chosen from people known to possess open, broad, unprejudiced & far-seeing minds, (if such exist!), likely to be active, non-dictatorial & approachable, with no axes to grind.

Also, until this Group is a going & even reasonably powerful concern, it should be without any political leader, Mr. Hofmeyr or anyone else. Once the membership starts growing, the knowledge of the start & existence of the Group will be public & it would not be fair to & might do harm to Mr. Hofmeyr or any other political leader if his name were bandied about in connection with what is, after all, a group potentially subversive to many features of the U.P. as it now stands with its present caucus organisation & its reactionary & dictatorial attitude towards so many problems. (This has been proved in advance by anti-Hofmeyr propaganda, associating him with the possible formation of a Liberal Party, having already been started in a speech last week by General Kemp.) A leader like Mr. Hofmeyr can be brought in, if he is willing, at a later date when there really is something for him to lead or anyhow support. On some points, meantime, advice will undoubtedly have to be sought privately from, say, Mr. Hofmeyr; but it is up to the initial central leaders to do the organising & the leading until the Group is an effective concern.

C. MEMBERSHIP.

From a beginning with those few described in Section B., ~~membership a~~ membership can start by a word of mouth campaign by those few so as to ensure at the start that only really interested & alive people are enrolled. Dead-heads who are merely passively sympathetic but likely to be of financial assistance should also be enrolled.

The first people to be enrolled by each of the original few should be a minimum of one interested, active, & alive individual in each of the local Constituencies. Each of those "locals" could then enrol one or more similar members in his Constituency till a small local or branch committee was formed which would be active amongst its local rank & file and at its local Member of Parliament whilst, naturally subservient to the Transvaal Head Committee. (See F.4. below.) (When the organisation has spread beyond the Transvaal, a Central Committee, over the Provincial Head Committees, will have to be formed.) Members of those Local Committees are to be appointed from the locals by the Transvaal Head Committee.

Each of those local committees should then, by word of mouth, enrol interested rank & file members but, till the whole show gets going, maybe the membership should be restricted to men? It would be a pity for the Group, in its infancy, to degenerate into a series of social occasions. The work in building up its organisation must come first & then when it is a going concern it is desirable that outstanding women should be called in to give the invaluable help & work they so often can give. The great thing to avoid at the outset is getting individual members, men or women, on committees who are of the type whose activities are restricted to a feeling

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C. MEMBERSHIP. (Continued.)

of satisfaction & importance that they are on those committees.

All membership, including the members of the Transvaal Head Committee, should be local, in the Local Constituencies; the Transvaal Head Committee, with its own funds, being there to help, advise & link up the whole.

D. UNDERTAKINGS BY MEMBERS ON ENROLMENT.

1. Leaders. All those appointed as Leaders, either to the Transvaal Head Committee (& eventually the Central Committee for the whole Union) or the Local Committees, & all considered to be potential future leaders, must guarantee a. to become proficient in both official languages within a given period. b. to obtain every month for the first year a minimum of one member likely to be of active help, & one member willing to give annual financial assistance (at least 10/- a year) but not necessarily wanting to take an active part personally.

c. to attend meetings when called on to do so, such meetings (for the Local Committees) not to exceed two in a calendar month & on a week-night & at a time selected at the outset. One in every three meetings of the Local Committees should be attended by a member of the Transvaal Head Committee, preferably by the same member each time. In this way the Local Committees can be kept in touch with & the local problems brought directly before the Transvaal Head Committee at its meetings which should be held more frequently than those of the Local Committees, (maybe weekly?), on a week-night & at a time selected at the outset. It is essential that the Transvaal Head Committee should show the Local Committees that it is really alive, on their tails (not corns) & anxious to help all the time; that is why the Transvaal Head Committee must essentially consist of people, as described in Section B., & who are willing to give up what may be quite a lot of their spare evenings.

2. Rank & File. Each person enrolled as a rank & file member must undertake to enrol a minimum of one other member, either in his or any other Constituency, within one month of his enrolment.

E. ORGANISATION OF COMMITTEES.

1. Numbers should be limited to 6? for the Transvaal Head Committee & 4? for Local Committees, excluding the Secretary in each case.

2. Each Committee to have its Chairman, to be appointed by its members, & its voluntary Secretary/Treasurer.

3. Funds should be entirely separate. a. The Transvaal Head Committee should have its own funds from which it can make grants to Local Committees where thought desirable or necessary. An annual Balance Sheet should be sent to each of its subscribers.

b. Each Local Committee should administer its own funds, but monthly Balance Sheets to be forwarded to the Transvaal Head Committee for its inspection & annual Balance Sheets to be sent to each local subscriber.

4. Meetings to be held as suggested in Section D.1.c.

F. ACTIVITIES.

1.a. Public Meetings should obviously not be held as the Group is within the U.P. & public meetings should be left to the Party. But members could & should attend public meetings in their Constituencies for the purpose of asking questions where thought necessary & reporting back to their Local Secretaries.

b. Private Meetings of Local Members should be held locally, when desired, where members could air their views, & a report of those meetings sent to the Transvaal Head Committee.

2. All Committees should scan the Press carefully for a. Reports of speeches of Members of Parliament or prominent U.P. organisers or supporters.

reports of the proceedings in Parliament. most important. b. The daily reports of the proceedings in Parliament. c. Comments or speeches by anyone, including the Leading or other articles, for points which might call for action by the Group. (Individual members should report to their Local Secretaries anything of interest they may see or hear; & those Secretaries after reporting such to their Committees should report back to the Transvaal Head Committee.)

3. A short weekly bulletin should be issued by the Transvaal Head Committee to the Local Committees embracing any points noticed during the

F. ACTIVITIES. (Continued.)

3. (Continued.), previous week.

4. Where thought necessary by the Transvaal Head Committee, memoranda on any points calling for action should be sent by the Local Committee, after approval by the Transvaal Head Committee, not as members of the Group but as voters in the Constituency, to the Local U.P. Executive &/or the Local Member of Parliament. No such memoranda, whether initiated centrally or locally, should be sent without the previous approval of the Transvaal Head Committee.

5. Study & Debating Circles should be held centrally, locally or both.

6. Any other activities of a political, social or charitable nature such as the Transvaal Head Committee may think necessary or desirable.

G. CONCLUSION.

The whole purpose of the Group should be to impress on the Local U.P. Executives & the Local Members of Parliament that individual voters who are members of the U.P. in their constituencies are taking a keen interest in & a careful note of what is going on, & are not prepared to pass anything of which they disapprove without strong comment.

When the organisation develops satisfactorily & the membership becomes powerful, should the "strong comments" of ~~the-Group-sti~~ "individual voters" receive unsatisfactory attention, the Group & its numerical membership can then expose itself unblushingly.

Should even then the "strong comments" of the Group still receive unsatisfactory attention, if it is thought the membership to be sufficiently strong, the Group can then come into the open as a separate Party, provided really efficient & inspiring political leadership has been obtained. For without that the Party would be still-born.

It may be thought that the above suggestions in this memorandum will involve too much work for members of the Transvaal Head Committee, & especially for the Secretary/Treasurer who would also probably have to prepare the Weekly Bulletin suggested in Section F.3. If that is the feeling, then the Group may as well not come into existence at all because a non-active or even semi-active organisation would be useless, & to be active means consistently hard work. That is why the initial members of the Transvaal Head Committee must be so carefully chosen & must realise exactly how much time & labour that membership will involve before they take the job on.

H. Dabrymph.

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